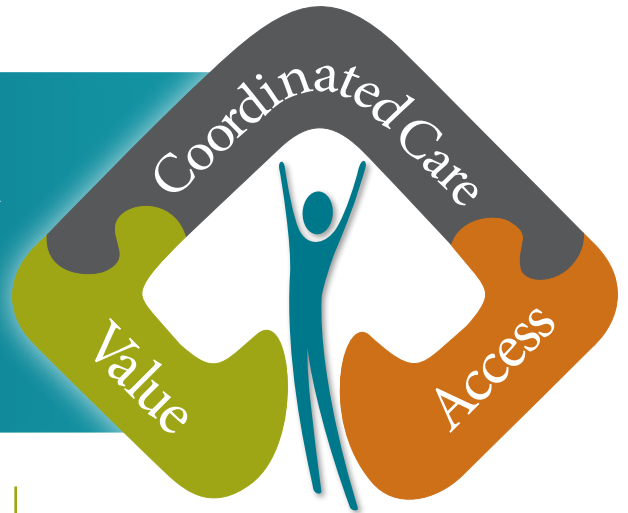


LEAD THE WAY

Transforming America's Health



We envision a nation with an affordable health care system that leaves no one behind. To achieve this vision, we must continue working together toward a health care system that delivers high value and clinical excellence across the continuum of care.

Access and Coverage for All

- Safeguard and strengthen state Medicaid programs
 - Ensure states have adequate funding for their Medicaid programs
 - Improve provider participation by increasing Medicaid physician reimbursement, particularly primary care
- Require coverage participation by all persons – no free riders

Coordinated Care

- Address federal regulations that impede provider ability to coordinate care and share risk
- Promote safe, high-quality, compassionate and coordinated care across the care continuum
 - Expand patient-centered medical home participation
 - Encourage use of palliative and end-of-life care in the appropriate care settings

High-Value Care

- Achieve Medicare and Medicaid savings through payment and delivery redesign
 - Fund CMMI/CMS/PCORI to develop and replicate innovative care delivery models
 - Enact sustainable solutions to address geographic payment disparities, including wage index
 - Require standardized claim methodologies among payers and responsible tort reform
- Implement a long-term, equitable update policy for Medicare physician payment
- Legislate safety and quality measurements that ensure accountability across the continuum and care settings



working together...

WHAT WE ARE
DOING: TRINITY
HEALTH'S WORK**Access and Coverage for All****Trinity Health is:**

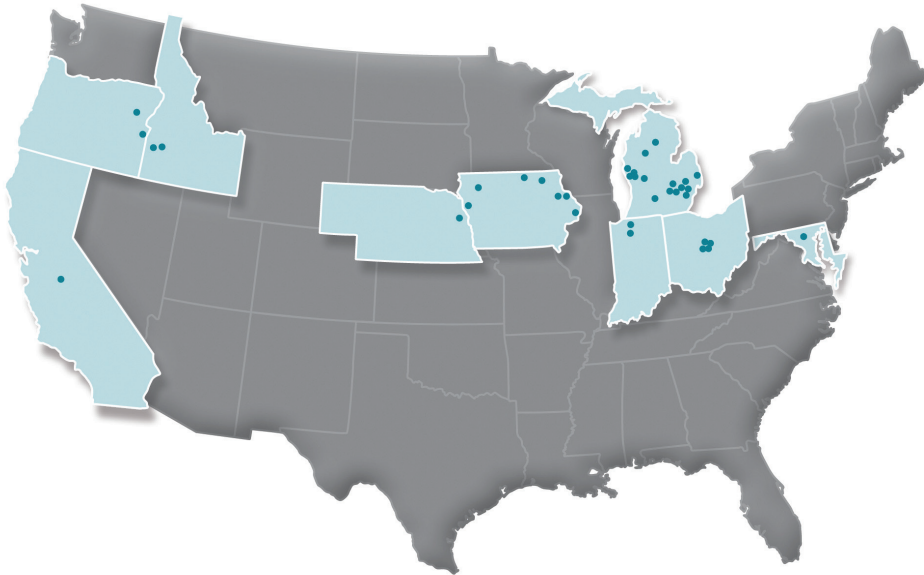
- Increasing alignment with providers to ensure access for all
- Working with community health centers to coordinate care and to provide specialty care to uninsured patients
- Participating actively in CMS rule-making processes, offering the perspective of community hospitals
- Providing charity care to uninsured and underserved patients in each of its communities
- Educating employees and the community about the need to transform the health care system

Coordinated Care**Trinity Health is:**

- Establishing accountable care networks to better align with physicians and to integrate and coordinate patient care
- Reducing unnecessary emergency room visits, hospitalizations and imaging services through participation in patient-centered medical homes
- Expanding electronic health records to ambulatory settings
- Using telemedicine to coordinate care for the chronically ill, including vulnerable populations

High-Value Care**Trinity Health is:**

- Continuing our focus on cost discipline to meet the challenges of reduced payments and lower Medicare/Medicaid reimbursements
- Harnessing health technology to drive efficiency
 - Leveraging highly trained specialists through use of robotics for remote management of stroke, cancer and intensive care unit patients
 - Seeing an 8 percent increase in nursing time at patient bedside
 - Accomplishing a 40 percent faster delivery of emergent medications
 - Avoiding about 14,000 potential adverse drug events per year
 - Expecting to be compliant with Meaningful Use by June 30, 2011
- Eliminating clinical variations, improving quality and reducing cost
 - Experiencing a 31 percent reduction in patient falls with injury
 - Reporting a 45 percent reduction in pressure ulcers
 - Celebrating an 80 percent reduction in extended stays due to catheter-associated urinary tract infections following elective surgeries
 - Seeing a 29 percent reduction in severity-adjusted mortality
- Reinvesting resources and ensuring the availability of the best health care in our communities
 - \$455 million in community benefits, an increase of 41 percent over three years



TRINITY HEALTH

- ▶ Fourth-largest Catholic health system in the United States (based on Operating Revenue)
- ▶ 46,000 full-time equivalent employees
- ▶ More than 8,000 active staff physicians
- ▶ 19 Ministry Organizations, encompassing 46 hospitals (34 owned, 12 managed)
- ▶ 379 outpatient clinics/facilities, 33 long-term care facilities, numerous home health and hospice programs in nine states
- ▶ Revenues of \$7 billion in fiscal 2010
- ▶ More than \$455 million in community benefit ministry in fiscal 2010

Mission

We serve together in Trinity Health, in the spirit of the Gospel, to heal body, mind and spirit, to improve the health of our communities, and to steward the resources entrusted to us.

Core Values

Respect
Social Justice
Compassion
Care of the Poor and Underserved
Excellence

Vision

Inspired by our Catholic faith tradition, Trinity Health will be distinguished by an unrelenting focus on clinical and service outcomes as we seek to create excellence in the care experience. Trinity Health will become the most trusted health partner for life.